

PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



NEW QUESTION 1

- (Topic 1)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

Answer: D

NEW QUESTION 2

- (Topic 1)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 3

- (Topic 1)

Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Product Description

Answer: B

NEW QUESTION 4

- (Topic 1)

Which of the following statements about lines of authority and reporting are true?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 5

- (Topic 1)

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

Answer: C

NEW QUESTION 6

- (Topic 1)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Answer: B

NEW QUESTION 7

- (Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Answer: B

NEW QUESTION 8

- (Topic 1)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 9

Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 10

- (Topic 1)

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Answer: C

NEW QUESTION 10

- (Topic 1)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

NEW QUESTION 14

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. the handover of products
- C. open issues and risks
- D. the release of resources

Answer: C

NEW QUESTION 19

- (Topic 1)

Which describes the 'Implement' step within the recommended risk management procedure?

- A. Project Support will allocate the risk budget to fund the selected risk responses
- B. The risk owner will decide the best response to control the risk
- C. The risk owner and the risk actionee will carry out activities to control and deal with the risk
- D. The Project Manager will formulate the RiskManagement Strategy

Answer: C

NEW QUESTION 21

- (Topic 1)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Answer: B

NEW QUESTION 25

- (Topic 1)

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

Answer: D

NEW QUESTION 28

- (Topic 1)

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy
- B. Project Brief
- C. Highlight Report
- D. Checkpoint Report

Answer: C

NEW QUESTION 32

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

Answer: D

NEW QUESTION 33

- (Topic 1)

Which of the following is NOT part of quality planning?

- A. Define quality responsibilities
- B. Gain acceptance of the project product
- C. Agree acceptance criteria
- D. Set quality tolerances

Answer: B

NEW QUESTION 34

- (Topic 1)

Which is a responsibility of the managing level within the project management team?

- A. Set project tolerances
- B. Approve stage completion
- C. Ensure that the products are produced within the constraints agreed with the Project Board
- D. Appoint the project management team

Answer: C

NEW QUESTION 38

- (Topic 1)

Which is a purpose of the Project Product Description?

- A. Define the key responsibilities for delivering product quality
- B. Provide information about the state of products
- C. Define the quality anticipated by the customer
- D. Provide product cost input to the Business Case

Answer: C

NEW QUESTION 43

- (Topic 1)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome

D. A scope tolerance

Answer: B

NEW QUESTION 47

- (Topic 1)

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify responses to risks documented in the Business Case
- B. Gather information about the project environment and objectives
- C. Identify the roles to be involved in risk management activities
- D. Identify uncertainties that may impact on the delivery of the project objectives

Answer: D

NEW QUESTION 52

- (Topic 1)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: A

NEW QUESTION 53

- (Topic 1)

Why is the Initiating a Project process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required Work Packages
- D. To enable corporate or programme management to give authorization to deliver a project

Answer: B

NEW QUESTION 55

- (Topic 1)

Who represents the three project interests on a project?

- A. Project Manager
- B. Project Support
- C. External project stakeholders
- D. Project Board

Answer: D

NEW QUESTION 60

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Answer: D

NEW QUESTION 65

- (Topic 2)

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Supplier groups

Answer: C

NEW QUESTION 67

- (Topic 2)

Which role is responsible for specifying the project benefits?

- A. Corporate or programmemanagement
- B. Executive
- C. Senior User(s)
- D. Project Manager

Answer: C

NEW QUESTION 70

- (Topic 2)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Answer: B

NEW QUESTION 72

Appoint the Executive

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 77

- (Topic 2)

Which is an objective of the Starting up a Project process?

- A. Approve allProduct Descriptions prior to project initiation
- B. Obtain approval from corporate or programme management for the CommunicationManagement Strategy
- C. Prevent projects with unrealistic delivery dates from being initiated
- D. Confirm that there is a validmethod in place to measure the expected project benefits

Answer: C

NEW QUESTION 78

- (Topic 2)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Answer: B

NEW QUESTION 79

- (Topic 2)

Which theme defines the accountability for realization of the project's benefits?

- A. Plans
- B. Progress
- C. Organization
- D. Quality

Answer: C

NEW QUESTION 82

- (Topic 2)

Which is NOT a recommended quality review team role?

- A. Administrator
- B. Chair
- C. Producer
- D. Reviewer

Answer: C

NEW QUESTION 87

- (Topic 2)

Identify the missing words in the following sentence.

A problem/concern, a request for change and [?] are the three types of issue.

- A. a constraint
- B. a deviation from tolerance
- C. an off-specification
- D. a threat

Answer: C

NEW QUESTION 88

- (Topic 2)

Which is a typical core activity within configuration management?

- A. Assessment
- B. Communication
- C. Quality control
- D. Status accounting

Answer: D

NEW QUESTION 91

- (Topic 2)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Answer: C

NEW QUESTION 95

- (Topic 2)

During the Managing a Stage Boundary process, what is reviewed and updated to provide the information needed by the Project Board for assessing the continuing viability of the project?

- A. Benefits Review Plan
- B. Product Status Account
- C. Business Case
- D. Project Plan

Answer: C

NEW QUESTION 100

- (Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project
- D. Document how changes required by corporate or programme management will be reviewed

Answer: A

NEW QUESTION 103

- (Topic 2)

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Product breakdown structure
- B. Quality Management Strategy
- C. Product-based planning technique
- D. Quality review technique

Answer: C

NEW QUESTION 106

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

Answer: C

NEW QUESTION 109

- (Topic 2)

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [?] of a project.

- A. technical stage
- B. benefit
- C. management stage
- D. Team Plan

Answer: C

NEW QUESTION 113

Ensure corporate or programme management has an interface to a project

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 118

- (Topic 2)

What process provides the information required to decide whether to authorize the delivery of a project?

- A. Directing a Project
- B. Initiating a Project
- C. Managing Product Delivery
- D. Starting up a Project

Answer: B

NEW QUESTION 121

- (Topic 2)

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [?] provides essential information to evaluate the viability of the project.

- A. Project Brief
- B. Benefits Review Plan
- C. Project Initiation Documentation
- D. Configuration Management Strategy

Answer: C

NEW QUESTION 126

- (Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Answer: B

NEW QUESTION 131

- (Topic 2)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Answer: B

NEW QUESTION 132

- (Topic 3)

Which is a Benefits Review Plan used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. The progress of the project against its plans
- D. The suitability of the project management team structure and membership

Answer: A

NEW QUESTION 135

- (Topic 3)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. CommunicationManagement Strategy
- D. Project Product Description

Answer: A

NEW QUESTION 140

- (Topic 3)

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Answer: C

NEW QUESTION 145

Used to provide a foundation for the Initiating a Project process

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 150

Used as the basis of the Project Initiation Documentation

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Answer: B

NEW QUESTION 154

- (Topic 3)

Which of the following are typical core activities within configuration management?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 156

Identification

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3 ,4
- D. 2, 3, 4

Answer: C

NEW QUESTION 158

- (Topic 3)

Identify the missing words in the following sentence.

At an agreed frequency, a Team Manager will send a [?] to the Project Manager.

- A. Highlight Report
- B. Product Status Account
- C. Checkpoint Report
- D. Work Package

Answer: C

NEW QUESTION 162

- (Topic 3)

Who does the Team Manager report to and take direction from?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: C

NEW QUESTION 165

- (Topic 3)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

Answer: A

NEW QUESTION 166

- (Topic 3)

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

Answer: B

NEW QUESTION 169

- (Topic 3)

What theme provides the justification for the project?

- A. Quality
- B. Plans
- C. Progress
- D. Business Case

Answer: D

NEW QUESTION 174

- (Topic 3)

Which describes risk appetite?

- A. An organization's unique attitude towards risk-taking
- B. The risks to the expected benefits
- C. A common set of risk categories, risk scales and evaluation techniques
- D. The budget set aside for potential changes to the scope of the project

Answer: A

NEW QUESTION 178

- (Topic 3)

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

Answer: A

NEW QUESTION 182

- (Topic 3)

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Answer: B

NEW QUESTION 185

- (Topic 3)

What product records any time tolerances agreed between the Project Manager and Team Manager?

- A. Product Description
- B. Work Package
- C. Project Initiation Documentation
- D. Stage Plan

Answer: B

NEW QUESTION 188

- (Topic 3)

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Change
- C. Progress
- D. Quality

Answer: D

NEW QUESTION 193

- (Topic 4)

Which should be funded by a change budget?

- A. Increase in agreedscope
- B. Increase in agreed scope
- C. Increase in agreed scope
- D. Handover activities

Answer: A

NEW QUESTION 196

- (Topic 4)

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

- A. Project Assurance
- B. Project Support
- C. the risk actionee
- D. the risk owner

Answer: C

NEW QUESTION 199

- (Topic 4)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

Answer: C

NEW QUESTION 203

- (Topic 4)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 206

Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.

- A. Mastered
- B. Not Mastered

Answer: A

NEW QUESTION 208

Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true

- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: D

NEW QUESTION 213

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

NEW QUESTION 218

- (Topic 4)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

Answer: B

NEW QUESTION 219

- (Topic 4)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A

NEW QUESTION 221

- (Topic 4)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

Answer: B

NEW QUESTION 223

- (Topic 4)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

Answer: A

NEW QUESTION 227

- (Topic 4)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 228

- (Topic 4)

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

Answer: B

NEW QUESTION 233

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