

## PRINCE2-Foundation Dumps

### PRINCE2 Foundation exam

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**NEW QUESTION 1**

- (Topic 1)

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. Checkpoint Report
- B. End Stage Report
- C. End Project Report
- D. Product Status Account

**Answer:** B

**NEW QUESTION 2**

- (Topic 1)

Which is a purpose of a Product Description?

- A. Provide the cost tolerance available for individual products
- B. Define reporting frequency
- C. Record the quality checks completed for the End Stage Report
- D. Document the level of quality required of a product

**Answer:** D

**NEW QUESTION 3**

- (Topic 1)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** D

**NEW QUESTION 4**

- (Topic 1)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

**Answer:** C

**NEW QUESTION 5**

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Directing a Project process is to [?] throughout a project's life,

- A. document how risks will be managed
- B. identify who will be responsible for quality
- C. provide management direction and control
- D. define the benefits to be realized

**Answer:** C

**NEW QUESTION 6**

- (Topic 1)

What process is used by the Project Board to respond to an Exception Report?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** D

**NEW QUESTION 7**

- (Topic 1)

Which process provides the Project Board with the information it requires in order to commit resources to the project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Controlling a Stage
- D. Directing a Project

**Answer:** B

**NEW QUESTION 8**

- (Topic 1)

Upon what environment is PRINCE2 based?

- A. Operational
- B. Configuration
- C. Programme
- D. Customer/supplier

**Answer:** D

**NEW QUESTION 9**

- (Topic 1)

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

**Answer:** B

**NEW QUESTION 10**

- (Topic 1)

Which is a task of product-based planning?

- A. Design the plan
- B. Create the product flow diagram
- C. Analyze the risks
- D. Prepare the schedule

**Answer:** B

**NEW QUESTION 10**

- (Topic 1)

Which is an objective of the quality review technique?

- A. To baseline a product
- B. To provide a common understanding of what products a project will create
- C. To define the quality methods required within a project
- D. To determine the quality responsibilities of a project team

**Answer:** A

**NEW QUESTION 11**

- (Topic 1)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

1. Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** D

**NEW QUESTION 13**

- (Topic 1)

Which may be funded from a risk budget?

- A. Corrections due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the Risk Management Strategy

**Answer:** C

**NEW QUESTION 18**

- (Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

**Answer:** B

**NEW QUESTION 20**

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Provides a defined structure of accountability, delegation, authority and communication
- B. Includes techniques for critical path analysis and earned value analysis
- C. Enables a Project Manager to be accountable for the success of a project
- D. Prevents any changes once the scope of a project has been agreed

**Answer:** A

**NEW QUESTION 22**

- (Topic 1)

When are tolerances for a Work Package agreed?

- A. When accepting a Work Package
- B. As work on each product within the Work Package begins
- C. Once all products have been developed and approved
- D. When the Stage Plan is authorized by the Project Board

**Answer:** A

**NEW QUESTION 27**

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. the handover of products
- C. open issues and risks
- D. the release of resources

**Answer:** C

**NEW QUESTION 32**

- (Topic 1)

Which product is NOT created in the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. End Stage Report
- C. Lessons Report
- D. Exception Plan

**Answer:** A

**NEW QUESTION 33**

- (Topic 1)

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

**Answer:** D

**NEW QUESTION 34**

- (Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

**Answer:** B

**NEW QUESTION 37**

- (Topic 1)

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

**Answer:** B

#### NEW QUESTION 40

- (Topic 1)

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

**Answer:** B

#### NEW QUESTION 44

- (Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and TeamManager
- D. Team Manager and external supplier

**Answer:** C

#### NEW QUESTION 48

- (Topic 1)

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy
- B. Project Brief
- C. Highlight Report
- D. Checkpoint Report

**Answer:** C

#### NEW QUESTION 51

- (Topic 1)

Which is a purpose of quality planning?

- A. Define the structure of the project management team
- B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- C. Document approval records for those project products that have met their quality criteria
- D. Produce the Project Plan with resource and schedule information

**Answer:** B

#### NEW QUESTION 55

- (Topic 1)

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Change
- B. Plans
- C. Quality
- D. Risk

**Answer:** D

#### NEW QUESTION 60

- (Topic 1)

Which role is responsible for the management of a risk assigned to it?

- A. ProjectSupport
- B. Risk owner
- C. Risk actionee
- D. Project Assurance

**Answer:** B

**NEW QUESTION 65**

- (Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a projectmanagement team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

**Answer: B**

**NEW QUESTION 70**

- (Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer: D**

**NEW QUESTION 71**

- (Topic 1)

What is defined as a temporary organization that is created for the purpose of delivering one or more business products?

- A. Corporate or programme management
- B. A project
- C. A product breakdown structure
- D. A user group

**Answer: B**

**NEW QUESTION 73**

- (Topic 1)

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: C**

**NEW QUESTION 78**

- (Topic 1)

Which statement is FALSE?

- A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- B. A project's output is any of the project's specialist products
- C. A project benefit is only realized after the project has closed
- D. A project outcome is the resultof the change derived from using the project's outputs

**Answer: C**

**NEW QUESTION 83**

- (Topic 1)

Which is NOT an objective of the Controlling a Stage process?

- A. Implement actions to control the impact of risks that occur during the stage
- B. Review the Business Case at regular intervalsto assess the impact of changes that occur during the stage
- C. Update the Business Case with any changes agreed with the Project Board
- D. Coordinate the delivery of products as agreed in the Stage Plan

**Answer: C**

**NEW QUESTION 85**

- (Topic 1)

Where should an off-specification be recorded?

- A. Risk Register
- B. Issue Register
- C. Work Package
- D. Configuration Management Strategy

**Answer: B**

**NEW QUESTION 90**

- (Topic 1)

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved. Packages for the work performed in the final stage.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: B**

**NEW QUESTION 92**

- (Topic 1)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

**Answer: C**

**NEW QUESTION 97**

- (Topic 1)

If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

- A. Senior User
- B. Executive
- C. Corporate/programme management
- D. Senior Supplier

**Answer: C**

**NEW QUESTION 98**

- (Topic 1)

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify responses to risks documented in the Business Case
- B. Gather information about the project environment and objectives
- C. Identify the roles to be involved in risk management activities
- D. Identify uncertainties that may impact on the delivery of the project objectives

**Answer: D**

**NEW QUESTION 103**

- (Topic 1)

Which statement about the Directing a Project process is FALSE?

- A. Supports the PRINCE2 principle of manage by exception
- B. Is triggered by a request to initiate a project
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

**Answer: C**

**NEW QUESTION 107**

- (Topic 1)

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

**Answer: C**

**NEW QUESTION 110**

- (Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?



- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer:** B

**NEW QUESTION 115**

- (Topic 1)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

**Answer:** B

**NEW QUESTION 120**

- (Topic 1)

Which task is performed by the Change Authority?

- A. Set a change budget
- B. Approve or reject a request for change within approved limits
- C. Refer changes that exceed budgetary limits to the Project Manager for approval
- D. Update the configuration management system when a change is approved

**Answer:** B

**NEW QUESTION 121**

- (Topic 1)

Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

- A. Principles
- B. Processes
- C. Tailoring PRINCE2 to the project environment
- D. Themes

**Answer:** A

**NEW QUESTION 125**

- (Topic 1)

Identify the missing word(s) in the following sentence, PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

**Answer:** B

**NEW QUESTION 126**

- (Topic 1)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer:** C

**NEW QUESTION 129**

- (Topic 1)

Which of the following is NOT an event-driven control?

- A. Project mandate
- B. Checkpoint Report
- C. Exception Report
- D. End of a stage

**Answer:** B

**NEW QUESTION 134**



- (Topic 1)

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer: C**

#### **NEW QUESTION 139**

- (Topic 1)

Who represents the three project interests on a project?

- A. Project Manager
- B. Project Support
- C. External project stakeholders
- D. Project Board

**Answer: D**

#### **NEW QUESTION 140**

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer: D**

#### **NEW QUESTION 141**

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer: B**

#### **NEW QUESTION 145**

- (Topic 2)

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Supplier groups

**Answer: C**

#### **NEW QUESTION 148**

- (Topic 2)

Which role is responsible for specifying the project benefits?

- A. Corporate or programme management
- B. Executive
- C. Senior User(s)
- D. Project Manager

**Answer: C**

#### **NEW QUESTION 150**

- (Topic 2)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer: B**

**NEW QUESTION 152**

- (Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

**Answer:** D

**NEW QUESTION 157**

- (Topic 2)

What product should be used to confirm the version number of all products in a particular stage?

- A. Issue Register
- B. Product Status Account
- C. Product Description
- D. Configuration Item Record

**Answer:** B

**NEW QUESTION 160**

- (Topic 2)

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer:** D

**NEW QUESTION 161**

- (Topic 2)

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

**Answer:** B

**NEW QUESTION 163**

- (Topic 2)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

**Answer:** B

**NEW QUESTION 168**

- (Topic 2)

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

**Answer:** D

**NEW QUESTION 172**

- (Topic 2)

What product identifies the management stages and other major control points in a project?

- A. Business Case
- B. Project Plan
- C. Work Package
- D. Project Brief

**Answer:** B

**NEW QUESTION 173**

- (Topic 2)

Which is NOT a PRINCE2 principle?

- A. Learn from experience
- B. Customer/supplier environment
- C. Defined roles and responsibilities
- D. Continued business justification

**Answer:** B

**NEW QUESTION 177**

- (Topic 2)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

**Answer:** A

**NEW QUESTION 178**

- (Topic 2)

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

**Answer:** A

**NEW QUESTION 182**

- (Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

**Answer:** B

**NEW QUESTION 186**

- (Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

**Answer:** D

**NEW QUESTION 190**

- (Topic 2)

Which is NOT a recommended quality review team role?

- A. Administrator
- B. Chair
- C. Producer
- D. Reviewer

**Answer:** C

**NEW QUESTION 194**

- (Topic 2)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

**Answer:**

C

**NEW QUESTION 195**

- (Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

**Answer: D**

**NEW QUESTION 197**

- (Topic 2)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

**Answer: B**

**NEW QUESTION 198**

- (Topic 2)

Which is an objective of the Directing a Project process?

- A. Review and approve a project mandate
- B. Ensure corporate or programme management has an interface to the project
- C. Define how risks, issues and changes will be managed
- D. Obtain approval for completed products

**Answer: B**

**NEW QUESTION 203**

- (Topic 2)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer: B**

**NEW QUESTION 207**

- (Topic 2)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

**Answer: A**

**NEW QUESTION 209**

- (Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

**Answer: A**

**NEW QUESTION 212**

- (Topic 2)

Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

- A. Those that have been completed, but have NOT been quality checked
- B. Those that have been broken down into sub-products
- C. Those to be created outside the scope of the project
- D. Those dependent on more than one other product

**Answer: C**

**NEW QUESTION 217**

- (Topic 2)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

**Answer: C**

**NEW QUESTION 222**

- (Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer: C**

**NEW QUESTION 225**

- (Topic 2)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

**Answer: C**

**NEW QUESTION 227**

- (Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project
- D. Document how changes required by corporate or programme management will be reviewed

**Answer: A**

**NEW QUESTION 229**

- (Topic 2)

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. producing an achievable Project Plan
- B. preventing poorly-conceived projects from ever being initiated
- C. obtaining approval from all stakeholders
- D. setting up the required project controls

**Answer: B**

**NEW QUESTION 234**

- (Topic 2)

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [ ? ] of a project.

- A. technical stage
- B. benefit
- C. management stage
- D. Team Plan

**Answer: C**

**NEW QUESTION 238**

- (Topic 2)

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [ ? ] - and can easily be implemented alongside specialist techniques.

- A. any type of project
- B. programmes and projects
- C. all types of programmes
- D. business as usual

**Answer:** A

**NEW QUESTION 241**

- (Topic 2)

Which of the following are objectives of the Directing a Project process?

1. Ensure corporate or programme management has an interface to a project
2. Ensure that work on products allocated to a team is authorized
3. Ensure there is authority to initiate a project
4. Ensure that a project remains viable

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

**Answer:** C

**NEW QUESTION 243**

- (Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

**Answer:** B

**NEW QUESTION 245**

- (Topic 2)

Which is a purpose of the Organization theme?

- A. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
- B. Define accountability within the project
- C. Identify risk owners for the project
- D. Define the quality methods and responsibilities for the management of the project

**Answer:** B

**NEW QUESTION 250**

- (Topic 2)

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Scope
- C. Risk
- D. Costs

**Answer:** B

**NEW QUESTION 252**

- (Topic 2)

During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

- A. Project Product Description
- B. Business Case
- C. Project Brief
- D. Project mandate

**Answer:** B

**NEW QUESTION 257**

- (Topic 2)

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [ ? ] provides essential information to evaluate the viability of the project.

- A. Project Brief
- B. Benefits Review Plan
- C. Project Initiation Documentation
- D. Configuration Management Strategy

**Answer: C**

**NEW QUESTION 259**

- (Topic 2)

Which role does NOT set tolerances?

- A. Corporate or programme management
- B. Project Board
- C. Change Authority
- D. Project Manager

**Answer: C**

**NEW QUESTION 262**

- (Topic 2)

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

**Answer: A**

**NEW QUESTION 265**

- (Topic 2)

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

**Answer: A**

**NEW QUESTION 269**

- (Topic 2)

Which is NOT confirmed during the Initiating a Project process?

- A. How the management and specialist products of the project should be baselined
- B. How the method will be tailored for the size and complexity of the project
- C. Whether the expected benefits have been achieved
- D. Who will make decisions on any changes during the project

**Answer: C**

**NEW QUESTION 273**

- (Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [ ? ] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

**Answer: C**

**NEW QUESTION 277**

- (Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer: C**

**NEW QUESTION 279**

- (Topic 2)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed



D. Any request for change needs to be approved

**Answer:** B

**NEW QUESTION 283**

- (Topic 2)

What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

- A. Plans
- B. BusinessCase
- C. Risk
- D. Quality

**Answer:** B

**NEW QUESTION 287**

- (Topic 2)

Which is a purpose of a Configuration Management Strategy?

- A. Provide a record of each configuration item and any important relationships between them
- B. Define how theproducts and their versions will be identified
- C. Define whether a project will use a risk budget
- D. Identify who will set up the Quality Register

**Answer:** B

**NEW QUESTION 292**

- (Topic 2)

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. change budget
- B. cost tolerance
- C. risk budget
- D. scope tolerance

**Answer:** A

**NEW QUESTION 293**

- (Topic 2)

Which is a purpose of an End Stage Report?

- A. Summarize progress to enable the Project Board to decide what action to take next
- B. Summarize how the project performed against the version of the Project Initiation Documentation used to authorize it
- C. Provide the detailed analysis of a deviation and offer options for the way to proceed
- D. Provide a plan for the next stage of the project

**Answer:** A

**NEW QUESTION 294**

- (Topic 2)

Identify the missing words in the following sentence.

The Team Manager should check the [ ? ] for any interfaces that must be maintained while developing products.

- A. Project Product Description
- B. Project Plan
- C. Checkpoint Report
- D. Work Package

**Answer:** D

**NEW QUESTION 295**

- (Topic 3)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

**Answer:** A

**NEW QUESTION 298**

- (Topic 3)

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Organization
- C. Plans
- D. Progress

**Answer:** B

**NEW QUESTION 299**

- (Topic 3)

Which is a Benefits Review Plan used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. The progress of the project against its plans
- D. The suitability of the project management team structure and membership

**Answer:** A

**NEW QUESTION 303**

- (Topic 3)

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

**Answer:** A

**NEW QUESTION 305**

- (Topic 3)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

**Answer:** A

**NEW QUESTION 310**

- (Topic 3)

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

**Answer:** A

**NEW QUESTION 313**

- (Topic 3)

Which is NOT a true statement about the Managing a Stage Boundary process?

- A. It provides sufficient information for the Project Board to review the success of the current stage
- B. It is used to create an Exception Plan if requested by the Project Board
- C. It provides a fixed point at which acceptance of the project product is confirmed
- D. It is executed at, or close to, the end of each management stage, except the final one

**Answer:** C

**NEW QUESTION 318**

- (Topic 3)

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

**Answer:** C

**NEW QUESTION 319**

- (Topic 3)

Which is NOT one of the levels of plan recommended by PRINCE2?

- A. Benefits Review Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

**Answer:** A

**NEW QUESTION 322**

- (Topic 3)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

**NEW QUESTION 327**

- (Topic 3)

Which of the following are true statements about a Project Brief?

1. Used to provide a foundation for the Initiating a Project process
2. Created in the Starting up a Project process
3. Used by the Project Board to make an assessment of a project's progress
4. Used as the basis of the Project Initiation Documentation

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

**Answer:** B

**NEW QUESTION 332**

- (Topic 3)

Which of the following are typical core activities within configuration management?

1. Planning
2. Risk assessment
3. Verification and audit
4. Identification

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

**Answer:** C

**NEW QUESTION 333**

- (Topic 3)

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

**Answer:** C

**NEW QUESTION 335**

- (Topic 3)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

**Answer:** B

**NEW QUESTION 339**

- (Topic 3)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer:** A

**NEW QUESTION 344**

- (Topic 3)

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

**Answer:** B

**NEW QUESTION 349**

- (Topic 3)

What do customer's quality expectations identify?

- A. Standards that must be used in order to meet the level of quality needed
- B. Skills required to develop the project product
- C. Measurable definitions of the attributes required for a set of products to be acceptable to the customer
- D. Reviewer names for each product

**Answer:** A

**NEW QUESTION 350**

- (Topic 3)

Identify the missing words in the following sentence.

At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

**Answer:** B

**NEW QUESTION 353**

- (Topic 3)

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

**Answer:** A

**NEW QUESTION 357**

- (Topic 3)

Which is NOT obtained from a product's Product Description?

- A. The product's quality criteria
- B. Who will approve the product
- C. The quality method to be used
- D. The development method to be used

**Answer:** D

**NEW QUESTION 361**

- (Topic 3)

Identify the missing words in the following sentence.

The [ ? ] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

- A. Corporate or programme management
- B. Project Board
- C. Team Managers
- D. Project Support

**Answer:** B

**NEW QUESTION 365**

- (Topic 3)

Why would the Project Manager escalate an issue to the Project Board?

- A. The Project Board is responsible for determining the priority of all issues
- B. Direction is required on the best response for preventing the issue from occurring
- C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
- D. Escalating issues is a means of providing the Project Board with a regular update on their status

**Answer:** C

#### NEW QUESTION 370

- (Topic 3)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

**Answer:** C

#### NEW QUESTION 375

- (Topic 3)

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Change
- C. Progress
- D. Quality

**Answer:** D

#### NEW QUESTION 379

- (Topic 3)

Identify the missing words in the following sentence.

Configuration management typically includes [ ? ] as one of the five core activities.

- A. exception planning
- B. risk assessment
- C. stakeholder engagement
- D. status accounting

**Answer:** D

#### NEW QUESTION 382

- (Topic 3)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

**Answer:** C

#### NEW QUESTION 386

- (Topic 4)

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer:** B

#### NEW QUESTION 387

- (Topic 4)

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Increase in agreed scope
- C. Increase in agreed scope
- D. Handover activities

**Answer:** A

**NEW QUESTION 388**

- (Topic 4)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

**Answer:** D

**NEW QUESTION 392**

- (Topic 4)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

**Answer:** B

**NEW QUESTION 394**

- (Topic 4)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

**Answer:** D

**NEW QUESTION 397**

- (Topic 4)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use of a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than one management stage

**Answer:** C

**NEW QUESTION 398**

- (Topic 4)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

**Answer:** C

**NEW QUESTION 399**

- (Topic 4)

Which is NOT a purpose of the Initiating a Project process?

- A. Enable a Project Board decision about the commitment of resources to a project
- B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved
- C. Establish solid foundations for a project
- D. Enable the Project Board to decide whether it is worthwhile to initiate a project

**Answer:** D

**NEW QUESTION 401**

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer:**

B

**NEW QUESTION 406**

- (Topic 4)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer: B**

**NEW QUESTION 408**

- (Topic 4)

Which statement about the quality review technique is FALSE?

- A. It enables a check to be made on a product's fitness for purpose
- B. It defines the quality responsibilities of the project team
- C. It supports the management of future changes by providing a baseline for a product
- D. It is used to gain wider acceptance of a product by involving key interested parties

**Answer: B**

**NEW QUESTION 409**

- (Topic 4)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer: A**

**NEW QUESTION 411**

- (Topic 4)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

**Answer: B**

**NEW QUESTION 414**

- (Topic 4)

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer: C**

**NEW QUESTION 416**

- (Topic 4)

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

**Answer: A**

**NEW QUESTION 421**

- (Topic 4)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager



D. Project Support

**Answer:** A

**NEW QUESTION 425**

- (Topic 4)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

**Answer:** B

**NEW QUESTION 428**

- (Topic 4)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

**Answer:** B

**NEW QUESTION 431**

- (Topic 4)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

**Answer:** A

**NEW QUESTION 436**

- (Topic 4)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer:** C

**NEW QUESTION 439**

- (Topic 4)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

**Answer:** B

**NEW QUESTION 442**

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